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Final 110-foot Patrol Boat Completes Mission Effectiveness Project At Yard

The U.S. Coast Guard held a ceremony at the Yard on July 18, 2012 to celebrate the completion of the 110-foot patrol boat portion of the Mission Effectiveness Project (MEP), a modernization effort for select vessels of this cutter fleet. The ceremony was an all-hands celebration held on Pier #1 with the Coast Guard Cutter CHANDELEUR as backdrop and centerpiece of the special event. CHANDELEUR was the 17th and final 110-foot boat to complete an 11-month MEP overhaul at the Yard.

The mid-morning festivities included all-hands attendance and hosted RADM Ronald Rábago, Assistant Commandant for Engineering & Logistics, and RDML Bruce Baffer, Director of Coast Guard Acquisition Programs. A celebration picnic followed the ceremony.

The 110-foot patrol boat MEP began in 2006 and has modernized seventeen of the Coast Guard's 41 Island-class Patrol Boats. Each 110-foot MEP lasted from 9-12 months at a cost of \$7-9M and required ~80,000 labor hours. Overall, the 110-foot MEP was completed 8% under budget.

The 110-foot MEP replaced aging systems on board the ships to improve reliability, enhance mission effectiveness, and meet required mission hours. The MEP involved replacement of hull plating, tanks, piping, and electrical wiring; renewal of decks; rehabilitated berthing spaces, and installation of

See 110' MEP, pg 4

Modernized 110' Patrol Boats Coast Guard Yard 2006 - 2012

> **TYBEE OCRACOKE CUTTYHUNK NANTUCKET NAUSHON EDISTO SITKINAK** SANIBEL **FARALLON ANACAPA CUSHING ORCAS KEY LARGO** SAPELO **CHINCOTEAGUE** MATINICUS **CHANDELEUR**



Yard all-hands and invited guests gather on Pier #1 to bid farewell to the Cutter CHANDELEUR and celebrate the conclusion of the 110' patrol boat Mission Effectiveness Project (MEP). CHANDELEUR was the last of seventeen 110' cutters to complete MEP's lifecycle sustainment at the Yard over the past six years. These modernized boats join fourteen cutters of the Coast Guard's 210' fleet that were overhauled under MEP at the Yard from 2006 to 2010. Work continues on select cutters of the 270' WMEC fleet, with anticipated wrap-up of MEP in 2014. (Official USCG photo by Mike Thomas, X40)

The Commanding Officer's Column

by Captain Richard K. Murphy



Greetings! I've said it before in this column, but I can't say it enough – the absolute best part of my job is getting out and about the Yard to speak with many of you and see firsthand all the challenging and critical work you're doing. I'm consistently impressed with the level of skill and professionalism put forth each and every day – even when challenged with those extended periods of blistering hot temperatures that we've had lately.

The Yard reached another significant milestone in July with the completion of the CGC CHANDELEUR, following the successful \$8.8M, 11 month Mission Effectiveness Project (MEP) availability. The CHANDELEUR was the 17th and final 110' to undergo MEP and marks the end of the latest phase of MEP. Each 110' availability required 9-12 months to complete, cost between \$7M-\$9M, and required roughly 80,000 production hours. The Yard's 110' knowledge was certainly a key reason the \$156M 110' MEP program finished 8 months ahead of schedule and 8 percent under budget.

It was a distinct honor to have RADM Rábago, Assistant Commandant for Engineering and Logistics (CG-4), and RDML Baffer (CG-93), Director of Acquisition Programs, here to recognize this important Yard milestone. Their presence at the ceremony speaks volumes for just how highly regarded and important the MEP project is to supporting the Coast Guard mission. As RDML Baffer noted about this stage of MEP, "It's not the end of an era. Because this has been so successful, it's leading to the next stage of projects."

MEP's success has laid the foundation for the Yard's future anchor project, In Service Vessel Sustainment (ISVS). Engineering and contracting in support of ISVS are already underway, with cutters arriving at the Yard to begin work in FY14. Obviously, the 270' phase of MEP is ongoing and planned to finish in FY14. The Yard has a very proud history and a very bright future.

It's been a productive summer as reflected in the departure of the FRANK DREW (WLM, Portsmouth, VA) following a \$1.5M, 11 week drydock; ELM (WLB, Atlantic Beach, NC) \$4M, 21 weeks, and BAINBRIDGE ISLAND (WPB, Highlands, NJ), \$420K, 7 weeks. Regular dry-dockings continue on the BLOCK ISLAND (WPB, Atlantic Beach, NC); STURGEON BAY (WTGB, Bayonne, NJ) and recently arrived FINBACK (WPB, Cape May, NJ). MEP work also continues on the CGC TAHOMA (WMEC) and CGC HARRIET LANE (WMEC).

I'm very pleased to welcome CDR Chris Webb, who relieved CDR Robert "Buck" McClure as the Commanding Officer, Legacy Sustainment Support Unit (LSSU). CDR Webb is a career Naval Engineer and Acquisition Professional who assumes command following a tour as the Executive Assistant to RDML Baffer (CG-93). Congratulations to CDR McClure on an outstanding tour and best wishes as he moves on to CG Headquarters (DCMS-8). I'd also

like to welcome CAPT Kevin Kiefer who relieved CAPT Mark O'Malley as the Commander, Sector Baltimore, and CWO Craig Shellenberger who relieved CWO Paul Curtis as Commanding Officer, CGC SLEDGE. "Fair winds and following seas" to both CAPT O'Malley (retiring following 30 years of dedicated service) and CWO Curtis.

Many thanks to everyone involved in supporting the recent two-day Director's Council meeting held here at Berry Hall that included a Yard tour with VADM Manson Brown, Deputy Commandant for Mission Support. This was a great opportunity to put our best foot forward to the DCMS senior leadership, and specifically for VADM Brown to see firsthand the amount and diversity of work being accomplished here at the Yard.

And finally, a very special thanks to the MWR staff, Morale committee, and numerous volunteers who made for an outstanding Coast Guard Day celebration. A large turnout enjoyed great weather, excellent food, and good company. It was a very well planned event.

As always, thanks for all you do to keep the Coast Guard's surface fleet Semper Paratus!



The Cutter ESCANABA is the 5th 270' Phase II cutter to complete MEP at the Yard. ESCANABA arrived in July 2011 and concluded modernization in June 2012, on time and within budget. Work involved installation of a new prototype single point davit; painting of the superstructure, mast and exhaust stacks; upgrade of the main propulsion control monitoring system; fuel control modifications; refurbishment of crew berthing; new decking; replacement of sewage piping; tank inspection; renewal of auxiliary sea water pumps, and replacement of electronic antennas and TLI system. ESCANABA sailed to its homeport in Boston, Massachusetts upon conclusion of MEP.

"We're Working On It!"





The FLYINGFISH is an 87' patrol boat homeported in Boston, Massachusetts. The cutter arrived at the Yard in June 2012 for an eight-week repair availability that will include forepeak modifications, lazarette preservation, and painting of the main deck, freeboard, and underwater body.

The STURGEON BAY (foreground) is a 140' ice breaking tug homeported in Bayonne, New Jersey. It arrived in June 2012 for a ten-week repair availability. Work includes boat boom overhaul, underwater body paint renewal, and various mechanical inspections and repairs.



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110' MEP, cont from pg 1

new prototype equipment such as switchboards and generator sets.

"All the work the Yard has accomplished on MEP is remarkable. You know how to get things done. You know the Coast Guard fleet and can take care of it," remarked RADM Ronald Rábago, "The Yard is the right place to do the work of MEP."

"What you have done for the Coast Guard has been huge," commented RDML Baffer. "We believe in the Yard and the 'on budget; on schedule' product you bring to the Coast Guard. Thank you for what you do."

The Yard has executed the Mission Effectiveness Project on three cutter classes over the past seven years and has overhauled fourteen 210-foot medium endurance cutters: ten 270foot medium endurance cutters, and seventeen 110-foot patrol boats. Each MEP eliminates obsolete and unsupportable equipment and systems problems. In addition to the standard dry docking package (underwater body, freeboard and superstructure painting, etc.), MEP cutters receive a new Over-the-Horizon boat davit; reverse osmosis water maker; main diesel engine electronic governor control; engine room fire protection system; oily water separator; tank



Yard workers receive congratulations for their high quality work while modernizing the Cutter CHANDELEUR from RDML Bruce Baffer (center), Director of Acquisition Programs and Program Executive Officer, USCG; RADM Ronald Rábago (right), Assistant Commandant for Engineering & Logistics, USCG, and Captain Murphy (left) during the MEP Completion Ceremony for the 110' fleet on July 18th. MEP is a joint program between the Coast Guard's Offices of Acquisition and Engineering & Logistics and is designed to improve reliability and reduce operating costs of select 210'& 270' WMECs and 110' patrol boats.

level indicator; Mark 39 gyro compass; air conditioning upgrades, and renovated living spaces, including heads.

The MEP cutters' modernization ensures mission effectiveness until new ships are delivered and are operational. Since the overall project began in 2005 with overhaul of the first 270-foot Cutter TAMPA, MEP has consistently achieved its goals of being "on time" and "on budget." The modernization program will continue at the shipyard with a second phase of select 270-foot cutters through Fiscal Year 2014



Yard riggers returned CHANDELEUR to the waters of Arundel Cove on April 26th to begin the final phase of the patrol boat's modernization. Over the prior eight months, CHANDELEUR received structural repairs to the main deck and hull as well as piping and electrical wiring. During the next three months, all shipboard systems on the patrol boat were renewed or replaced. When the cutter departed the Yard on July 18th, CHANDELEUR had finished its overhaul and was ready for an anticipated 11-week vovage home to Ketchikan. Alaska. There. CHANDELEUR and its 16-member crew will conduct the vital Coast Guard missions of homeland security, law enforcement, and search and rescue.

Yard Welcomes New Executive Officer

The Yard welcomes CDR Patrick Dozier, the shipyard's new Executive Officer. CDR Dozier replaces CDR Patrick Dugan who departed the Yard in July for his new assignment as Deputy Project Manager, Nationwide Automatic Identification System Project (CG-9332) at Coast Guard Headquarters.

CDR Dozier is a 1994 direct commission engineer officer from the U.S. Navy, with a Bachelor of Science degree in Mechanical Engineering. Upon commissioning, he reported as the Engineer Officer-in-Training, and later, the Damage Control Assistant aboard USCGC MIDGETT (WHEC-726). Follow-on assignments include CG Headquarters Office of Naval Engineering; Engineer Officer aboard USCGC VALIANT (WMEC-621); Assistant Configuration Manager of the Buoy Tender Replacement Project (G-AWL); Sector Detroit Logistics Department Head, and most recently, Surface Portfolio Manager at the Coast Guard Acquisitions Directorate, Office of Research, Development, Test and Evaluation (CG-926).

CDR Dozier earned a postgraduate degree from the University of Maryland, College Park in Project Management and is a Department of Homeland Security Acquisition Program Manager, Level II certified. CDR Dozier's personal awards include the Coast Guard Meritorious Service Medal and two Coast Guard Commendation Medals, with the "O" device.

CDR Dozier is a native of Manning, South Carolina. Welcome aboard!



CDR Patrick Dozier, USCG

Donation Made to MWR

Coast Guard Foundation Members Visit Yard Campus

The SFLC, Yard and Sector Baltimore hosted three members of the Coast Guard Foundation for a campus-wide tour on July 26th. CAPT Michael Haycock, Commander, SFLC; Captain Murphy, and Captain Kevin Kiefer, Commander, Sector Baltimore, greeted Patti Gross, Vice President of the Foundation's Corporate & Government Relations, and George Kampstra and Judith Roos, newly appointed to the Coast Guard Foundation Board of Directors.

Tour stops throughout the day covered industrial, operations and logistics activities on the Yard campus and included the Renewable Energy Center, Engine Shop and waterfront; Sector Baltimore Communications Center and Station Curtis Bay, and the SFLC warehouse.

The guests used the occasion to present a donation to the Baltimore area Coast Guard MWR from the Coast Guard Foundation Shipmate Fund. The fund manages morale boosting projects that support recreational, educational and other "crea-

ture comfort" needs of active-duty personnel.

Among many Coast Guard nationwide recipients in 2012, Baltimore's MWR received a flag football set including footballs, flag belts, yard markers, and end zone markers. Getting ready for football season takes on new meaning thanks to the Coast Guard Foundation's fundraising efforts and generous donation this year.

The Coast Guard Foundation is a national non-profit organization dedicated to enhancing the lives of the men and women of the Coast Guard and their families. The Foundation was founded in 1972, with corporate offices located in Stonington, Connecticut.



Before embarking on the campus tour, Coast Guard Foundation members pose for a photo. Pictured left to right are: Captain Murphy; Patti Gross, Vice President, Corporate & Government Relations; John Earles, MWR Director; George Kampstra, Board of Directors; Judith Roos, Board of Directors; Shawn Reed, MWR Athletic Director, and LT Isaac Saenz, Chief, Military Support Division.

Yard Is New Homeport For CGC CHOCK

The Yard welcomed a new homeport cutter, the Coast Guard Cutter CHOCK, and its eight man crew during official ceremonies at the shipyard on July 11th. The 65' harbor tug CHOCK is a Sector Baltimore multi-mission response asset, including search & rescue, homeland security patrol, law enforcement and icebreaking in the upper Chesapeake Bay and Port of Baltimore. CHOCK comes to Baltimore from its previous berth in Portsmouth, Virginia, and joins the Cutters JAMES RANKIN, a 175' buoy tender, and SLEDGE, a 160' construction tender, as homeport at the Yard.

Commenting on the relocation of CGC CHOCK, U.S. Senator Barbara Mikulski of Maryland said, "It's with great pride that we welcome the Coast Guard Cutter CHOCK and its crew to Baltimore. You will be in good company in your new homeport. The Yard is home to 600 military and civilian personnel who work day and night to protect the nation's coastlines, lives, and livelihoods. They're vital to our national security. The people of Maryland and personnel of the Coast Guard Yard stand ready to support the

SFLC Engineering Services Division engineers Roman Puszkarczuk and Andrew Mierzwa are establishing a new naval engineering capability for managing Program Logic Controllers (PLC) at the Yard's Electronics Shop.



Ron Hawkins of the Yard Lean Team gives the PLC Lab a test drive.

CHOCK and its mission."

"The relocation of the CHOCK to the Port of Baltimore is excellent news for the Coast Guard and for Baltimore, which offers the ideal strategic location for the vessel's mission of ensuring safe navigation in the Chesapeake Bay and its tributaries," remarked U.S. Senator Benjamin Cardin of Maryland. "Marylanders are proud to welcome the CHOCK to our state, and stand ready to support its crew and mission as they to ensure the safety of boaters, as well as our ports and waterways."

Welcome Aboard!



The Coast Guard Cutter CHOCK is moored during a welcoming ceremony at the Yard on Wednesday, July 11, 2012. The cutter is a steel hull, small harbor tug, 65 feet in length by 20 feet wide. Constructed in 1961 in Jacksonville, Florida, CHOCK has a draft of approximately 6.5 feet and can break up to 18 inches of ice. BMC Brian Kuhar is the Cutter's Officer-In-Charge. (U.S. Coast Guard Photo by PA3 Jonathan Lindberg, PA Detachment Baltimore)

Lean Update: New PLC Lab

By Eric Linton, Yard Business Manager

Over time, Coast Guard ship systems and equipment have become increasingly computerized. Today's cutters and boats are equipped with a wide variety of PLCs that control many ship systems, and each PLC may have

several different versions of software installed. Sometimes, the PLC software is also customized depending on the system's configuration. The point is that there are lots of different PLCs that are only supported by the unit's crew and whatever commercial support they can find.

The PLC Lab is being established to provide standard support for these systems by maintaining each type of PLC and an archive library of software. The lab's PLCs and/or PLC simulators will also be used to train Yard personnel on how to operate PLC systems, especially loading and verifying software installation. Finally, the lab will be used to troubleshoot problems as they arise. The following

See Lean, pg 10

24 Years

William Regan
Electrical Engineering Tech (Drafting)

Alvin Kuhn, Sheetmetal Leader to WL-10 Keith Jordan, Painter Leader to WL-9 Reese Scott, Painter Leader to WL-9 Leonard Falcone, Mechanical Engineer to GS-13 Ronald O'Connor, Rigger to WG-10

Milestones Retirements

25 Years

Albert Kahler Metal Forger

14 Years

Michael Clarke Welder (Shipfitter)

Promotions

Michael Nolan, Sandblaster to WG-7 Carson McCorry, Sandblaster to WG-7 John Laird, Pipefitter to WG-10 Alonzo Moulton, Pipefitter Supervisor to WS-10

Yard Enlisted Member of the Quarter



MK1 Carl Peterson, Firehouse FY 12, Second Quarter

Yard Civilian Employee of the Quarter



Grady Bosheers, Industrial Department FY 12, Second Quarter

Robert Jacobs, X20, Retirees from U.S. Army Reserve

Congratulations to Robert Jacobs, Yard Marine Machinery Mechanic Supervisor, Mechanical Group, on his retirement of 34 years from the U.S. Army Reserves. Jacobs retired from military service as an Army Reserve Master Sergeant during ceremonies held on June 9th at the Owings Mills Army Reserve Center. Over 50 family members, friends and fellow soldiers attended the ceremony.

Serving on active duty from May 2005 to January 2008, Jacobs was a Senior Drill Sergeant at the U.S. Army Garrison Fort Leonard Wood, Missouri. He was responsible for training over 1000 soldiers before their deployment for combat in the Middle East. Jacobs most recent Army Reserve assignment was as an MP course instructor.

The Yard family congratulates Robert Jacobs on his service to the U.S. Army and the U.S. Coast Guard!



Master Sergeant Robert Jacobs, U.S. Army Reserve (Ret)

Happy 222nd Birthday, U.S. Coast Guard August 4, 2012

Correction

The job title of Yard Retiree Tyrone McNeill was incorrectly published in the May-June 2012 Yard News. Mr. McNeill was a Pipefitter Supervisor. We apologize for the error.

Baltimore's Sailabration 2012



The Coast Guard Cutter JAMES RANKIN (WLM 555), one of three Yard homeport ships, serves as center point for the U.S. Navy Blue Angel's air show at Fort McHenry on June 16-17, 2012. The Navy flight demonstration squadron's performance was part of the City of Baltimore's Sailabration festivities. The star-spangled event (June 13-19) was a weeklong tall ship and modern naval celebration kicking off the War of 1812 Bicentennial Commemoration in Maryland. (*Photo courtesy of Shawna Runt*)

Yard Completes Emergency Vehicle Operator Instruction



Yard EVOC graduates include (left to right): SN Gregory Rice, HS1 Jason McGuire, DCC Dennis Amerson, DC3 Josh Pollock, DC3 David Bruner, (Maryland State Trooper Jenna Taylor), SN Andrew Butcher, DC2 Ryan Lareza, DC3 Kyle Henderson, MK1 Carl Peterson, HS3 Kimberly Willis, SN Lauren Funicelli, ME3 Matthew Macarthur, SN Thomas Labarre, and QSTM Roger Taylor. (Photo by Lindy Labarre, X50)

Members of the Yard's emergency response branches - Police Department, Fire Department, Medical Clinic and Safety Office recently completed required EVOC (Emergency Vehicle Operator Course) training at the Yard. Jenna Taylor, a Maryland State Trooper Aviation Emergency Medical Technician, provided instruction on June 27 and 28. The course included classroom education and a written examination. A complex obstacle course was set up in the Yard's grove for participants to navigate at varying speeds in order to simulate actual emergency response.

Chaplain's Corner

Farewell and Thank You

By Chaplain Jason Ulven, Sector Baltimore

Three years ago, I reported to the Yard for my first tour as a Navy Chaplain. To my surprise, the Navy sent me to work with the Coast Guard. an organization I knew very little about. I had no idea what to expect and wasn't exactly sure what I signed up for. Upon my arrival, I was warmly received and welcomed to the community. The Spouses Association reached out to my wife and continually offered us their support. The Warrants, Chiefs, and Enlisted Associations all offered to help with various chapel programs. Even though I was new to the Coast Guard and new to chaplaincy, the community was committed to ensuring my success and holding me up through the process. Almost every day, I hear from someone that is looking to help out in one way or another.

I am expecting to depart in mid-September and will be returning to the Navy. And I am certain that my time with the Coast Guard will be a highlight in my career. Lately, I've been reflecting on what makes the Coast Guard community such a special place to be.

First, the Coast Guard is a family. When one member of the family is doing well, getting promoted, getting married, having a baby, reaching a milestone, it seems that the entire community rejoices. When one member of the community is experiencing hardship or in the event of a death, the entire community grieves. This family dynamic extends across all personnel - active duty, civilian, reserves and retired. So for good times and bad, the Coast Guard sticks together and seems to truly care about the entire family.

Second, a primary mission for the Coast Guard is saving and rescuing those who are lost or in danger. As a minister, I can appreciate that mission! I come from the Navy, whose primary mission is to find and destroy those

See Chaplain, pg 10

USO and Local High School Renovate Yard Barracks

The Yard held a ribbon-cutting ceremony on May 24th to open a newly, renovated recreation room for residents of the barracks in Fleet Hall. The project was an initiative coordinated by the USO and selected as a senior year community service assignment by students of a local high school.

Soon-to-be graduating seniors at Mount Saint Joseph High School in

Baltimore, Maryland, worked with the Metropolitan Washington USO staff over a four week period last spring to overhaul a third floor barracks room. Their volunteer efforts turned the space into a fun, relaxing recreation area for Coast Guard personnel living on base. The room renovation included repairs, cleaning, and painting. Through donations from the USO, the student work crew installed new

furniture, video game gear, and book shelves

The USO's mission is "Serving Those Who Serve." A mission of Mount Saint Joseph High School is to "Use Talents In Service To Others." The Yard was the beneficiary of this extraordinary volunteer partnership designed to improve morale, well-being, and recreation among the military members of the Baltimore area Coast Guard commands.

The new recreation room in Fleet Hall, Building #33, includes a full-wall stencil of the "United States Coast Guard Ethos," pictured at right.



Yard Collects "Cell Phones For Soldiers"

By Kelsey Gibson, Yard Summer Student

For the past two years, the Yard Electronics Shop has collected used cell phones for "Cell Phones for Soldiers," a non-profit organization that recycles cell phones and channels profits for purchase of pre-paid international calling cards for soldiers overseas. The organization strives to provide deployed troops a cost-free method to communicate with families at home.

Shop personnel Dave Magrogan and Don Riddle manage the Yard's cell phone collection box in Building #40A. Donated cell phones are screened, particularly for water damage; any memory cards disposed of, and those in the best condition are sent to "Cell Phones for Soldiers" for recycling. To date, the Yard has donated approximately 300 cell phones.

In 2004, Robbie and Brittney Bergquist, ages 12 and 13-years-old, respectively, of Norwell, Massachusetts, started "Cell Phones for Soldiers" to show their appreciation for the men and women of the armed forces who sacrifice day-to-day contact with their families.

"Cell Phones for Soldiers" has collected more than 10 million cellular

devices, raised more than \$7 million, and provided more than 150 million minutes of free talk time to soldiers.

The Electronics Shop's goal to help America's troops and the generous cell phone donations from Yard employees have contributed to the success of this worthwhile project.



Shop 30 Admin Assistant Don Riddle places a used cell phone in the donation box for "Cell Phones for Soldiers."

Lean, cont from pg 6

support activities will be performed in the PLC Lab:

- Provide a software repository (backup)
- Verify and test PLC software
- Support obsolete PLC hardware and development software
- Provide PLC system troubleshooting
- Evaluate Time Compliance Technical Orders PLC hardware and software impacts
- Manage PLC software configuration
- Maintain sensor suites for various systems
- Store instrumentation needed for maintenance

Think of establishing the PLC Lab as a sort of 5S (Sort, Sweep, Set in Order, Standardize, and Sustain) for the fleet's PLC equipment and software. Under the direction of the SFLC Engineering Services Division, the Yard has established a new capability for fleet support that will become increasingly important as technology continues to advance.

Chaplain, cont from pg 8

who oppose us. It is so refreshing to see an organization that is committed to preserving, protecting, and saving lives. There is a "rescuer mentality" among the Coast Guard community that is truly a generous asset to our nation.

Third, the Coast Guard is always ready, and they live up to their motto, Semper Paratus. I've been spending quite a bit of time down at Station Curtis Bay, and I am continually impressed with their ability to quickly respond to any call, to adapt when needed, and to maintain their professionalism throughout any incident. The "always ready" attitude extends well beyond our small boat crews. I see it throughout the Chief's Mess when the call for assistance goes out. I see it in the MWR staff at the gym when the need to adapt for a project comes up on the fly. And I see it in the attitudes of seemingly random individuals when a need presents itself, and the quick response is, "I can help with that."

As a Navy outsider looking into the Coast Guard community, I am sincerely proud to have worked alongside you. I hope that each of you realize the vital service that you provide our nation. May God grant you peace, hope and love in all that you do.

* * * *

The Yard family sincerely thanks Chaplain Ulven for his years of service and wishes him good health, safety, and happiness in his next tour of duty.

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